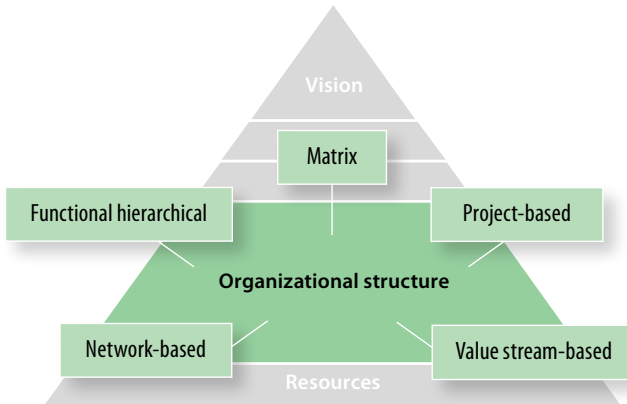


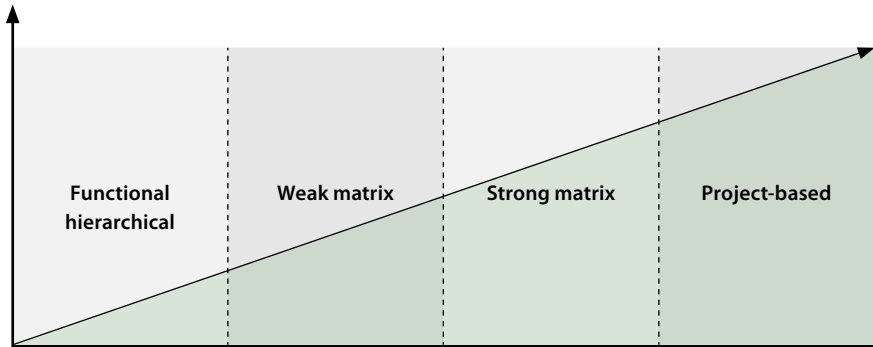
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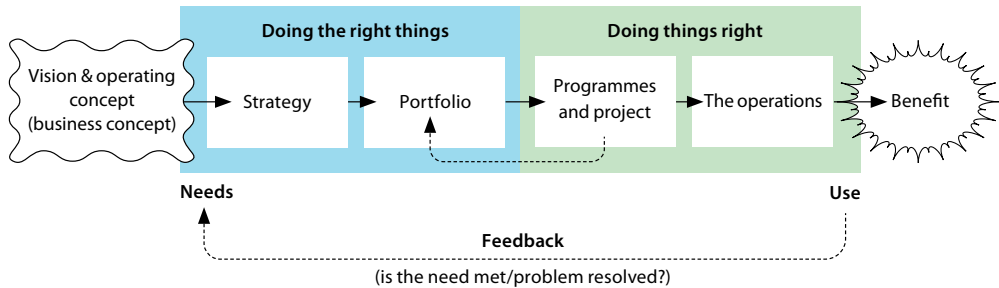
Project Management – a work form

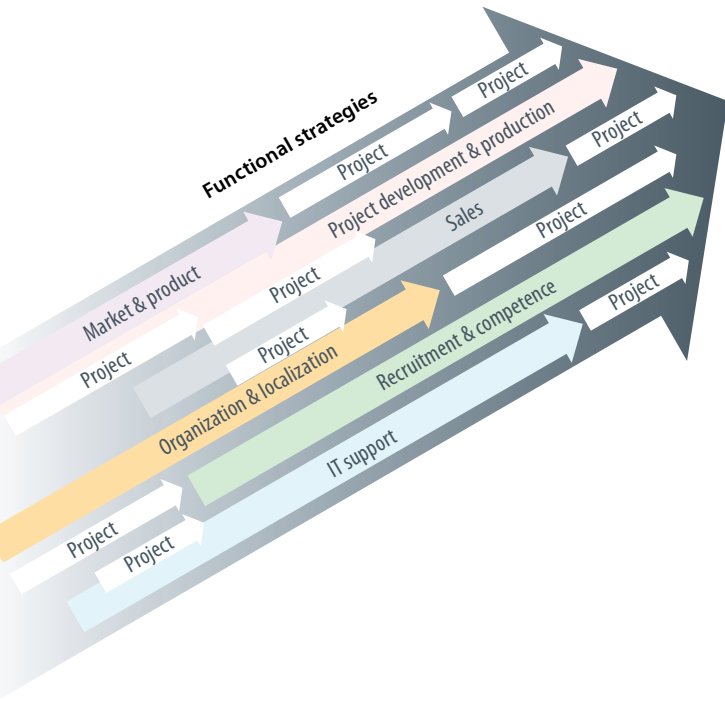




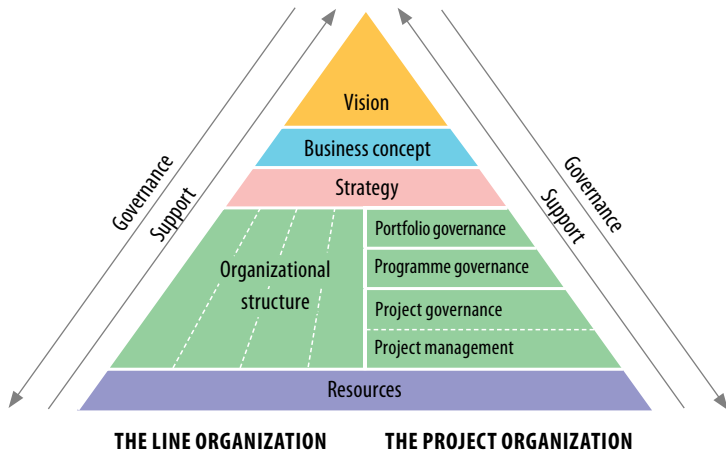


► The projects' share in operations.

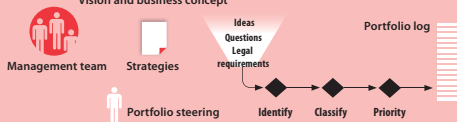




Overall operational goals



Vision and business concept



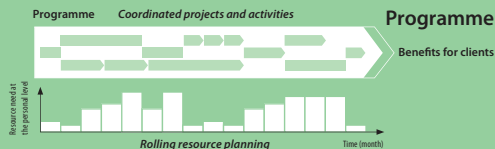
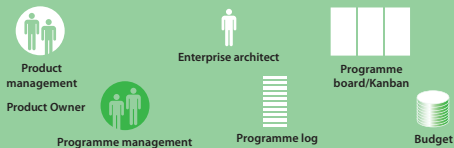
Budget

Project	Total budget	Spent budget	Total time	BP	Quality	Time	Risk	Budget	Risk	Total
Project 1	128 5 000 000	128 2 000 000	10 months	1	●	●	●	●	●	●
Project 2	128 4 000 000	128 1 200 000	12 months	1	●	●	●	●	●	●
Project 3	128 2 000 000	128 100 000	5 months	1	●	●	●	●	●	●
Project 4	128 6 770 000	128 210 000	4 months	2	●	●	●	●	●	●
Project 5										
Project 6										

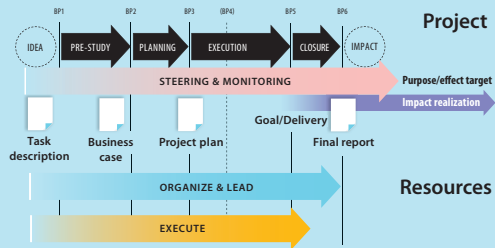
PULSE board

Portfolio

Supports strategies

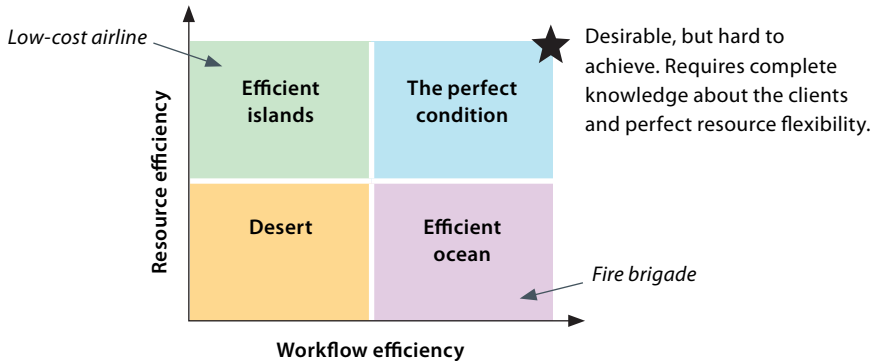


Large project



Resources

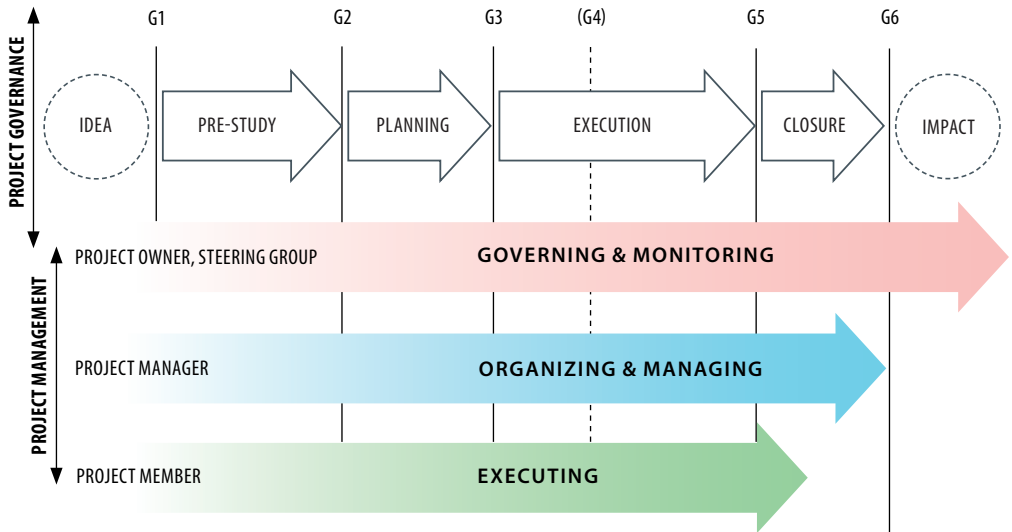
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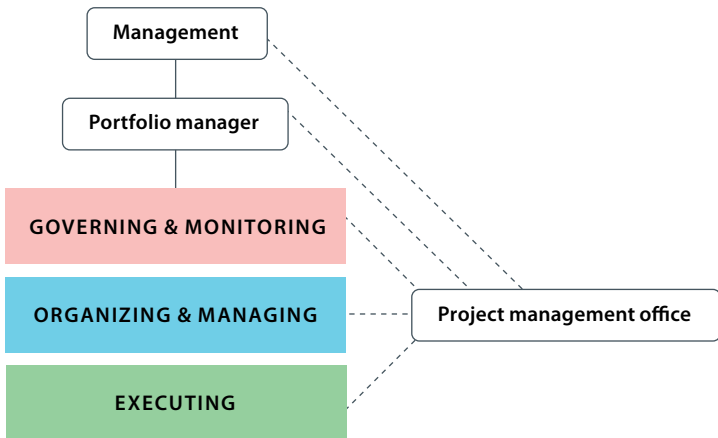


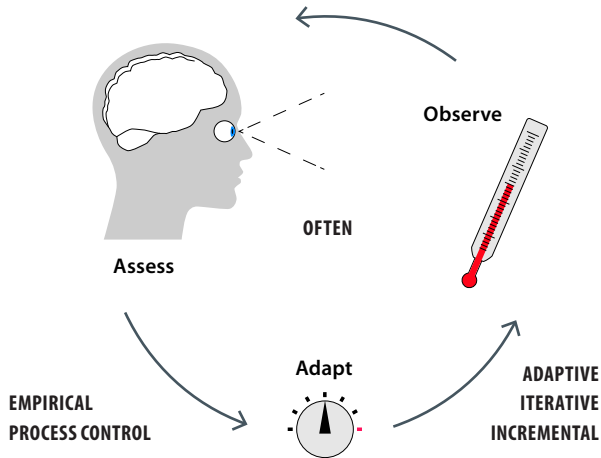
► The efficiency matrix.

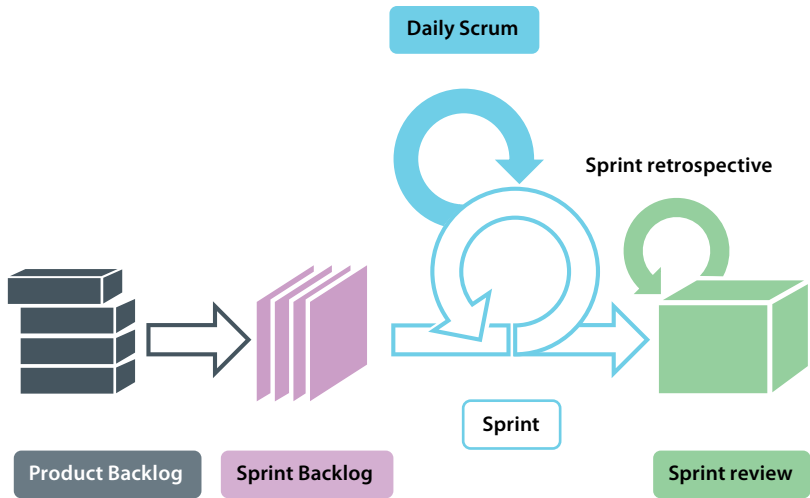
Gates		Description
G1	Initiating the project	Defining the task Setting boundaries for the project and pre-study
G2	Initiating planning	Approving the pre-study – Business Case Setting boundaries for planning
G3	Initiating execution	Approving the project plan Giving the go-ahead on initiating the project
G4	Reviewing	Approving sub-results, deciding on larger changes (Not mandatory as a decision point)
G5	Approving handover	Approving the delivery Initiating impact realization
G6	Closing the project	Approving the final report Ending the project

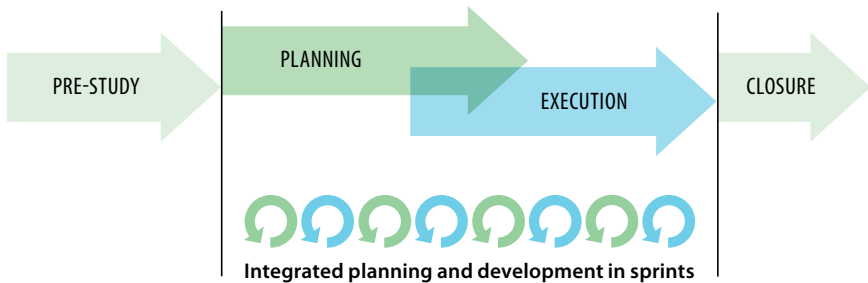
► Gates in the general project model.

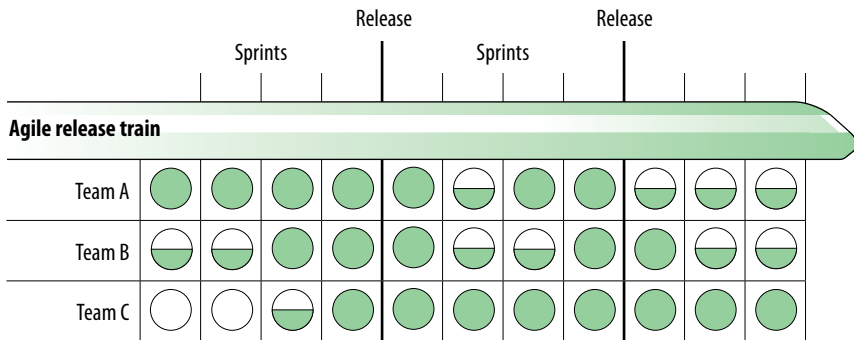












Three synchronized teams doing development for an agile release train

- Planned development
- Free capacity for other assignments